13. All We Can – Methodist Relief and Development Summary Annual Report and Accounts 2014/15

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Subject and aims	This report summarises the activities and achievements of All We Can in the financial year 2014/15.			
Resolution	13/1. The Conference receives the Report.			
Main points	 In 2014/15, All We Can: supported 27 partner organisations in 11 countries to fulfil their mission to improve the quality of life of poor and marginalised people in resource-limited places 			
	 through its poverty relief development partnerships, helped more than 343,000 people to access education, training, social enterprise, business support, employment, livelihoods and agricultural inputs, healthcare, water, sanitation, and social justice and rights assistance 			
	 through Church Community Action for Neighbours (Church CAN), piloted a new programme to help two national Methodist Churches in poor countries to meet the needs of their neighbours effectively 			
	 enabled 9 partner organisations in 7 countries to respond to 6 different humanitarian crises, ensuring that food, medicine and shelter were available to more than 73,000 people affected by man-made and natural disasters 			
	 engaged thousands of students and church members in advocacy and education work that addressed some of the structural causes of poverty, inequality and injustice, with a particular focus on debt and climate change. 			
Background context and relevant documents	Full version of All We Can Trustees' Annual Report and Financial Statements for the year ended 31 August 2015 – available from the All We Can office or website			

INTRODUCTION

"Do all the good you can, by all the means you can, in all the ways you can, in all the places you can, at all the times you can, to all the people you can, as long as ever you can."

These words of John Wesley have been a motivation for All We Can since its launch in April 2014. This report on our work in 2014/15 reflects that spirit and intent, one which has been at the heart of this organisation for seven decades; demonstrating practical compassion, love and justice to some of those in greatest need.

The approach of All We Can to sustainable development is focussed on partnership, so we are hugely grateful for the invaluable support of many Methodist individuals and churches that enable this. All We Can is going from strength to strength, and having greater impact with the efficient and effective use of its

precious resources. During the year, it embarked on an ambitious programme of growth to support more local organisations in poor communities to reach more people – in summary, to do "all we can".

APPROACH AND OBJECTIVES

All We Can works to end the cycle of suffering caused by poverty, inequality and injustice by:

- supporting and strengthening local partners organisations and churches that share our vision and values – to implement effective and sustainable solutions for people living in some of the world's poorest and least served communities
- responding to humanitarian crises with emergency support and helping communities to be better prepared for disasters
- engaging in advocacy and education, both in Britain and internationally, to tackle some of the systemic causes of poverty.

The objectives of All We Can for 2014-15 were:

- 1. to enable our partners in development to fulfil *their* mission to improve the quality of life of poor and marginalised people in resource limited places
- 2. to enable our partners in relief to respond to humanitarian crises with an emphasis on forgotten emergencies
- 3. to challenge the causes of poverty, inequality and injustice and promote solutions through engaging in education and advocacy, both in the UK and internationally
- 4. to manage the organisation effectively and efficiently in order to achieve its goals.

ACHIEVEMENTS

Below we report briefly on this year's achievements against each of these objectives.

Objective 1: To enable our partners in development to fulfil *their* mission to improve the quality of life of poor and marginalised people in resource limited places

All We Can operates through investing in partnerships because we believe that this is the most effective way to achieve long-term sustainable development. We are driven by the long term – not a quick fix. Our ambition can be summarised as 'stronger local partners having greater long-term impact in communities'. All We Can therefore supports its long-term development partners to achieve their purposes, as both a means and an end.

This year All We Can:

- worked in partnership with 27 organisations in 11 countries: Burundi, Cameroon, Ethiopia, Haiti, India, Malawi, Mali, Nepal, Tanzania, Togo and Uganda
- supported community focused work that helped 343,623 people to have an improved quality of life through access education, training, social enterprise, business support, employment, livelihoods and agricultural inputs, health care, water, sanitation, and social justice and rights assistance
- continued to target disadvantaged and under-served communities, ie those living in extreme
 poverty but also marginalised or lacking support due to their gender, age, disability, caste or
 religion, ethnicity, or geographical location and under-served by state or other services
- allocated 65% of all grant expenditure, totalling £941,581, for distribution to partners implementing long-term development projects
- piloted Church CAN (Church Community Action for Neighbours) in Haiti and Uganda. Church CAN is a new initiative designed to engage, encourage and enable local Methodist Churches to respond to the needs of their communities.

Objective 2: To enable our partners in relief to respond to humanitarian crises with an emphasis on forgotten emergencies

Long-term development work is the most effective way of bringing about sustainable change in marginalised communities, but it is also vital to provide support when disaster strikes and lives are threatened. During 2014/15, All We Can allocated 32% of its grant expenditure to humanitarian aid, distributing grants to 9 partners totalling £468,302. Through these grants an estimated 73,252 men, women and children received appropriate emergency assistance in their time of need.

All We Can is continuing to respond to the **Syrian refugee crisis** through our experienced international and local humanitarian response partners in Jordan. We have worked in the region through these partners for more than three years and are continuing to engage with, and respond to, the needs of refugees, migrants and affected local communities in Jordan. As the scale of the crisis has escalated over the past year, we have also explored other ways of supporting vulnerable transient communities in countries neighbouring Syria drawing on the expert advice of our international humanitarian response partners.

Objective 3: To challenge the causes of poverty, inequality and injustice and promote solutions through engaging in education and advocacy, both in the UK and internationally

Poverty, inequality and injustice prevent many people, especially in the world's poorest communities, from fulfilling their potential. Many of the causes of poverty, inequality and injustice are structural and systemic, and All We Can seeks to tackle these for the long-term through advocacy, campaigning and education.

Through the World AIMS project, a collaboration with Methodist Schools, during 2014/15 All We Can supported educational work about global issues, reaching over 5,000 pupils in 24 Methodist independent schools.

Our advocacy and campaigning activities focused on issues of debt and climate change.

Through events and resources, we showcased the work of our partners and enabled supporters to better understand the issues and respond in appropriate ways: through giving, using their voices, praying, and sharing stories. In May 2015, we took two Methodist young people to the Philippines to see how our partners responded to Typhoon Haiyan, and the impact of climate change on that country. Their experiences, captured on film, were at the heart of a new youth group resource pack on climate change, *One Home*. Our Harvest Appeal resources focused on the work of partners cultivating potential in post-conflict Burundi. The new *Inspirational Women* appeal in March highlighted community leaders and entrepreneurs being supported by a partner in Nepal. The Partner a Project scheme offered congregations the opportunity to link with, learn from, and pray for our partners in India and Uganda.

Objective 4: To manage the organisation effectively and efficiently in order to achieve these goals It was a high priority through the year to ensure the organisation continued to be administered professionally, transparently and with full accountability; that its purpose was maintained, its management effective and the funds used efficiently. All We Can recognises how important it is continually to measure and review what it is achieving. This means not only assessing what activities we and our partners do, but what these activities achieve, and the positive changes they bring about. During the year additional systems and staffing were put in place to assess impact and provide organisational learning.

FINANCIAL REVIEW

We are very grateful to our many supporters, partners, volunteers, funders, staff, advisers and trustees who have made this year's achievements possible. We record particular thanks to those who supported the organisation financially, whose generosity meant that in 2014/15, voluntary income increased by 13% to £3,061k. Total expenditure increased by 7% to £2,947k. 81% of this was spent on charitable activities.

All We Can's statement of financial activities to 31 August 2015 is set out below. Copies of the full accounts can be downloaded from www.allwecan.org.uk or obtained by writing to All We Can, 25 Marylebone Road, London NW1 5JR.

Statement of financial activities for the year ended 31 August 2015

	Unrestricted	Restricted	Total 2015	Total 2014
	funds	funds		
	£	£	£	£
Incoming resources from				
generated funds				
Voluntary income:				
Donations & grants	1,018,255	942,718	1,960,973	1,948,660
Legacies	1,069,794	-	1,069,794	726,526
Investment income & interest	30,064	<u>214</u>	<u>30,278</u>	31,540
Total incoming resources	2,118,113	942,932	3,061,045	2,706,726
Resources expended				
Costs of generating funds:				
Fundraising & publicity	466,895	-	466,895	392,057
Investment management	<u>1,483</u>		<u>1,483</u>	<u>1,047</u>
	<u>468,378</u>	-	<u>468,378</u>	<u>393,104</u>
Charitable activities:				
Development	1,093,666	496,834	1,590,500	1,432,897
Humanitarian	91,987	439,161	531,148	567,186
Advocacy & education	266,629	-	266,629	274,788
Governance costs	<u>89,969</u>	-	<u>89,969</u>	90,595
Total resources expended	2,010,629	935,995	2,946,624	2,758,570
Net incoming/(outgoing) resources before other	107,484	6,937	114,421	(51,844)
recognised gains/(losses)				
Other recognised (losses)/gains	(14,271)	-	(14,271)	33,020
Net movement in funds	93,213	6,937	100,150	(18,824)
Total funds brought forward at 1 September	1,838,634	13,181	1,851,815	1,870,639
Total funds at 31 August	1,931,847	20,118	1,951,965	1,851,815

FUTURE PLANS

We believe All We Can has a distinctive and important contribution to make – now and in the future. We see potential in even the poorest places. We work with, and on behalf of people and groups who have regularly been overlooked by others. Long term development is the most effective way of bringing about sustainable change in marginalised communities, but we also provide vital support when disaster strikes and lives are threatened. We are committed to breaking the cycle of task-focussed and time-restricted aid, as this can be more of a problem than a solution. We are not limited to short-term grants or constrained by size or bureaucracy, so we can effectively respond to where the needs are greatest. Unlike many other agencies, we are able to provide meaningful guidance, friendship, and long term commitment, in addition to necessary and appropriate resources.

Our new strategic plan sets out to increase the scale and impact of our activities, not for growth's sake, but so that more people can benefit. We will build from our core strengths and principles to stimulate progress and bring about more sustainable long term change in more places for more people. In addition to supporting our partners in development and relief, and continuing to engage in advocacy and education, we seek to play a prominent and instrumental role across the global Methodist community, helping the church to fulfil its calling. We are committed to doing all we can to help those who need us most.

*** RESOLUTION

13/1. The Conference received the Report.